

**California Contract Cities Association
Statement of Financial Position
As of October 31, 2022**

	Total
ASSETS	
Current Assets	
Bank Accounts	
00 PayPal Bank	\$ 16,843.47
PayPal Funds on Hold	\$ -
Total 00 PayPal Bank	\$ 16,843.47
1015 CBC Operating Fund #2016	\$ 489,113.47
1016 CBC Stormwater Fund #2024	\$ 20,591.77
1018 CBC CD #1310	\$ 140,692.29
1019 CBC PAC Fund #2032	\$ 1,382.21
1020 CBC CD #0113	\$ 77,719.22
Total Bank Accounts	\$ 746,342.43
Accounts Receivable	
1100 Accounts Receivable	\$ 199,698.80
Total Accounts Receivable	\$ 199,698.80
Other Current Assets	
1200 Accounts Receivable Allowance	\$ -
1202 Prepaid Expenses	\$ -
1204 Prepaid FES	\$ -
1205 Prepaid SLOT	\$ 2,749.15
1206 Prepaid AMS	\$ 1,024.76
Total 1202 Prepaid Expenses	\$ 3,773.91
1499 Undeposited Funds	\$ -
Total Other Current Assets	\$ 3,773.91
Total Current Assets	\$ 949,815.14
TOTAL ASSETS	\$ 949,815.14
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 Accounts Payable	\$ 48,646.34
Total Accounts Payable	\$ 48,646.34
Other Current Liabilities	
2201 Deferred Revenue	
2202 Unearned Associate Membership Dues	\$ 22,404.03
2203 Unearned City Membership Dues	\$ 225,399.99
2205 Unearned Event Income	\$ 11,908.16
Total 2201 Deferred Revenue	\$ 259,712.18
Total Other Current Liabilities	\$ 259,712.18
Total Current Liabilities	\$ 308,358.52
Long-Term Liabilities	
2913 C/Y Fund Balance Summary PAC Fund	\$ 1,382.21
2914 C/Y Fund Balance Summary Storm Water Fund	\$ 20,591.77
Total Long-Term Liabilities	\$ 21,973.98
Total Liabilities	\$ 330,332.50
Equity	
2998 Opening Balance Equity	\$ 11,456.04
2999 Net Assets/Fund Balance	\$ 618,570.91
Net Revenue	\$ (10,544.31)

**California Contract Cities Association
Statement of Financial Position
As of October 31, 2022**

		Total
Total Equity	\$	619,482.64
TOTAL LIABILITIES AND EQUITY	\$	949,815.14

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**California Contract Cities Association
Statement of Activity
July - October, 2022**

	Total
Revenue	
Earned Revenue	
3001 Interest Income - CD	\$ 114.81
3100 Earned Membership Dues	
3110 Earned Membership Dues - City Members	\$ 114,000.01
3120 Earned Membership Dues - Associate Members	\$ 84,770.97
Total 3100 Earned Membership Dues	\$ 198,770.98
3200 Committee Revenue	
3216 Committee Revenue - City Managers	\$ 700.00
Total 3200 Committee Revenue	\$ 700.00
3250 Board of Directors Meeting Revenue	
3251 Board of Directors Meeting Revenue - Registration	\$ 1,825.00
Total 3250 Board of Directors Meeting Revenue	\$ 1,825.00
3800 Executive Board Meeting Revenue	\$ 301.80
Total Earned Revenue	\$ 201,712.59
Seminar Revenue	
3300 Sacramento Legislative Tour	
3301 Sacramento Legislative Tour - Registration	\$ -
Total 3300 Sacramento Legislative Tour	\$ -
3400 Annual Municipal Seminar	
3401 Annual Municipal Seminar - Registration	\$ -
Total 3400 Annual Municipal Seminar	\$ -
3500 Fall Educational Seminar	
3501 Fall Educational Seminar - FES Registration	\$ 53,075.00
3502 Fall Educational Seminar - Sponsorship	\$ 10,500.00
Total 3500 Fall Educational Seminar	\$ 63,575.00
3600 City Managers Summit	
3601 City Managers Summit - Registration	\$ 6,375.00
3602 City Managers Summit - Sponsorships	\$ 10,000.00
Total 3600 City Managers Summit	\$ 16,375.00
Total Seminar Revenue	\$ 79,950.00
Total Revenue	\$ 281,662.59
Gross Profit	\$ 281,662.59
Expenditures	
Seminar Expenses	
4300 Sacramento Legislative Tour	\$ -
4301 Sacramento Legislative Tour - Paypal	\$ -
Total 4300 Sacramento Legislative Tour	\$ -
4400 Annual Municipal Seminar Expenses	\$ -
4401 Annual Municipal Seminar - PayPal	\$ -
Total 4400 Annual Municipal Seminar Expenses	\$ -
4500 Fall Education Seminar Expenses	\$ 37,297.78
4501 Fall Education Seminar - PayPal	\$ 3,322.30
Total 4500 Fall Education Seminar Expenses	\$ 40,620.08
4600 Annual City Managers Summit Expenses	\$ 463.65
4601 Annual City Managers Summit - PayPal	\$ 423.84
Total 4600 Annual City Managers Summit Expenses	\$ 887.49
Total Seminar Expenses	\$ 41,507.57
Support Service Expenses	
4100 Admin. / Mgmt. Services	\$ 191,652.00
4107 QuickBooks Payments Fees	\$ 1,525.90
4108 Bank Charges	\$ 52.48

**California Contract Cities Association
Statement of Activity
July - October, 2022**

	Total
4109 Bereavements	\$ 212.76
4130 Accounting	\$ 2,841.00
4135 Audit and Compliance	\$ 14,001.00
4136 Other Professional Expenses	\$ 159.00
4140 Postage	\$ 48.05
4145 Printing & Supplies - Operating	\$ 290.00
4147 Dues & Sponsorships	\$ 8,000.00
4160 Travel & Meetings	
4166 Travel & Meetings - Local	\$ 628.56
4167 Travel & Meetings - Conference	\$ 1,815.84
4168 Travel & Meetings - Legislative Advocacy	\$ 167.97
Total 4160 Travel & Meetings	\$ 2,612.37
4175 Executive Board Expenses	\$ 7,663.02
4190 Web/ Online Expenses	\$ 268.34
4200 Committees	
4201 Committees - Marketing	\$ 11,972.00
4211 Committees - City Manager Committee	\$ 1,157.32
Total 4200 Committees	\$ 13,129.32
4240 President's Fund	\$ 40.00
4250 Board of Directors Meeting Expenses	\$ 6,704.09
Total Support Service Expenses	\$ 249,199.33
Total Expenditures	\$ 290,706.90
Net Operating Revenue	\$ (9,044.31)
Other Expenditures	
4810 PAC Fund Disbursement	\$ 1,500.00
Total Other Expenditures	\$ 1,500.00
Net Other Revenue	\$ (1,500.00)
Net Revenue	\$ (10,544.31)

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California Contract Cities Association
 Actuals vs. Budget: 2022-2023 CCA Annual Budget - FY23 P&L
 July - October, 2022

	TOTAL			% of
	Actual	Budget	over Budget	Budget
Revenue				
Earned Revenue	\$ -	\$ -	\$ -	
3001 Interest Income - CD	\$ 114.81	\$ 2,000.00	\$ (1,885.19)	5.74%
3100 Earned Membership Dues	\$ -	\$ -	\$ -	
3110 Earned Membership Dues - City Members	\$ 114,000.01	\$ 333,900.00	\$ (219,899.99)	34.14%
3120 Earned Membership Dues - Associate Members	\$ 84,770.97	\$ 210,000.00	\$ (125,229.03)	40.37%
Total 3100 Earned Membership Dues	\$ 198,770.98	\$ 543,900.00	\$ (345,129.02)	36.55%
3200 Committee Revenue	\$ -	\$ -	\$ -	
3216 Committee Revenue - City Managers	\$ 700.00	\$ -	\$ 700.00	
Total 3200 Committee Revenue	\$ 700.00	\$ -	\$ 700.00	
3250 Board of Directors Meeting Revenue	\$ -	\$ -	\$ -	
3251 Board of Directors Meeting Revenue - Registration	\$ 1,825.00	\$ -	\$ 1,825.00	
Total 3250 Board of Directors Meeting Revenue	\$ 1,825.00	\$ -	\$ 1,825.00	
3800 Executive Board Meeting Revenue	\$ 301.80	\$ -	\$ 301.80	
Total Earned Revenue	\$ 201,712.59	\$ 545,900.00	\$ (344,187.41)	36.95%
Seminar Revenue	\$ -	\$ -	\$ -	
3300 Sacramento Legislative Tour	\$ -	\$ 50,000.00	\$ (50,000.00)	0.00%
3301 Sacramento Legislative Tour - Registration	\$ -	\$ -	\$ -	
Total 3300 Sacramento Legislative Tour	\$ -	\$ -	\$ -	
3400 Annual Municipal Seminar	\$ -	\$ 330,000.00	\$ (330,000.00)	0.00%
3401 Annual Municipal Seminar - Registration	\$ -	\$ -	\$ -	
Total 3400 Annual Municipal Seminar	\$ -	\$ 330,000.00	\$ (330,000.00)	0.00%
3500 Fall Educational Seminar	\$ -	\$ 50,000.00	\$ (50,000.00)	0.00%
3501 Fall Educational Seminar - FES Registration	\$ 53,075.00	\$ -	\$ 53,075.00	
3502 Fall Educational Seminar - Sponsorship	\$ 10,500.00	\$ -	\$ 10,500.00	
Total 3500 Fall Educational Seminar	\$ 63,575.00	\$ 50,000.00	\$ 13,575.00	127.15%
3600 City Managers Summit	\$ -	\$ 15,000.00	\$ (15,000.00)	0.00%
3601 City Managers Summit - Registration	\$ 6,375.00	\$ -	\$ 6,375.00	
3602 City Managers Summit - Sponsorships	\$ 10,000.00	\$ -	\$ 10,000.00	
Total 3600 City Managers Summit	\$ 16,375.00	\$ 15,000.00	\$ 1,375.00	109.17%
Total Seminar Revenue	\$ 79,950.00	\$ 447,500.00	\$ (367,550.00)	17.87%
Total Revenue	\$ 281,662.59	\$ 993,400.00	\$ (711,737.41)	28.35%
Gross Profit	\$ 281,662.59	\$ 993,400.00	\$ (711,737.41)	28.35%
Expenditures				
Seminar Expenses	\$ -	\$ -	\$ -	
4300 Sacramento Legislative Tour	\$ -	\$ 40,000.00	\$ (40,000.00)	0.00%
4301 Sacramento Legislative Tour - Paypal	\$ -	\$ -	\$ -	
Total 4300 Sacramento Legislative Tour	\$ -	\$ -	\$ -	
4400 Annual Municipal Seminar Expenses	\$ -	\$ 160,000.00	\$ (160,000.00)	0.00%
4401 Annual Municipal Seminar - PayPal	\$ -	\$ -	\$ -	
Total 4400 Annual Municipal Seminar Expenses	\$ -	\$ 160,000.00	\$ (160,000.00)	0.00%
4500 Fall Education Seminar Expenses	\$ 37,297.78	\$ 40,000.00	\$ (2,702.22)	93.24%
4501 Fall Education Seminar - PayPal	\$ 3,322.30	\$ -	\$ 3,322.30	
Total 4500 Fall Education Seminar Expenses	\$ 40,620.08	\$ 40,000.00	\$ 620.08	101.55%
4600 Annual City Managers Summit Expenses	\$ 463.65	\$ 11,000.00	\$ (10,536.35)	4.22%
4601 Annual City Managers Summit - PayPal	\$ 423.84	\$ -	\$ 423.84	
Total 4600 Annual City Managers Summit Expenses	\$ 887.49	\$ 11,000.00	\$ (10,112.51)	8.07%
Total Seminar Expenses	\$ 41,507.57	\$ 255,000.00	\$ (213,492.43)	16.28%
Support Service Expenses	\$ -	\$ -	\$ -	
4100 Admin. / Mgmt. Services	\$ 191,652.00	\$ 574,956.00	\$ (383,304.00)	33.33%
4107 QuickBooks Payments Fees	\$ 1,525.90	\$ -	\$ 1,525.90	
4108 Bank Charges	\$ 52.48	\$ -	\$ 52.48	
4109 Bereavements	\$ 212.76	\$ 500.00	\$ (287.24)	42.55%
4130 Accounting	\$ 2,841.00	\$ 8,500.00	\$ (5,659.00)	33.42%
4135 Audit and Compliance	\$ 14,001.00	\$ 13,000.00	\$ 1,001.00	107.70%

California Contract Cities Association
 Actuals vs. Budget: 2022-2023 CCA Annual Budget - FY23 P&L
 July - October, 2022

	TOTAL			% of
	Actual	Budget	over Budget	Budget
4136 Other Professional Expenses	\$ 159.00	\$ 36,000.00	\$ (35,841.00)	0.44%
4140 Postage	\$ 48.05	\$ 350.00	\$ (301.95)	13.73%
4145 Printing & Supplies - Operating	\$ 290.00	\$ 3,500.00	\$ (3,210.00)	8.29%
4147 Dues & Sponsorships	\$ 8,000.00	\$ 13,000.00	\$ (5,000.00)	61.54%
4160 Travel & Meetings	\$ -	\$ 10,200.00	\$ (10,200.00)	0.00%
4166 Travel & Meetings - Local	\$ 628.56	\$ 4,000.00	\$ (3,371.44)	15.71%
4167 Travel & Meetings - Conference	\$ 1,815.84	\$ 5,800.00	\$ (3,984.16)	31.31%
4168 Travel & Meetings - Legislative Advocacy	\$ 167.97	\$ -	\$ 167.97	
Total 4160 Travel & Meetings	\$ 2,612.37	\$ 20,000.00	\$ (17,387.63)	13.06%
4175 Executive Board Expenses	\$ 7,663.02	\$ 12,000.00	\$ (4,336.98)	63.86%
4190 Web/ Online Expenses	\$ 268.34	\$ 2,500.00	\$ (2,231.66)	10.73%
4200 Committees	\$ -	\$ 1,500.00	\$ (1,500.00)	0.00%
4201 Committees - Marketing	\$ 11,972.00	\$ -	\$ 11,972.00	
4211 Committees - City Manager Committee	\$ 1,157.32	\$ -	\$ 1,157.32	
Total 4200 Committees	\$ 13,129.32	\$ 1,500.00	\$ 11,629.32	875.29%
4240 President's Fund	\$ 40.00	\$ 3,500.00	\$ (3,460.00)	1.14%
4250 Board of Directors Meeting Expenses	\$ 6,704.09	\$ 30,000.00	\$ (23,295.91)	22.35%
Total Support Service Expenses	\$ 249,199.33	\$ 721,931.00	\$ (472,731.67)	34.52%
Total Expenditures	\$ 290,706.90	\$ 976,931.00	\$ (686,224.10)	29.76%
Net Operating Revenue	\$ (9,044.31)	\$ 16,469.00	\$ (25,513.31)	-54.92%
Other Expenditures	\$ -	\$ -	\$ -	
4810 PAC Fund Disbursement	\$ 1,500.00	\$ -	\$ 1,500.00	
Total Other Expenditures	\$ 1,500.00	\$ -	\$ 1,500.00	
Net Other Revenue	\$ (1,500.00)	\$ -	\$ (1,500.00)	
Net Revenue	\$ (10,544.31)	\$ 16,469.00	\$ (27,013.31)	-64.03%

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**California Contract Cities Association
CITY MEMBERSHIP DUES
Fiscal Year: 07/01/2022 - 06/30/2023**

**UNAUDITED **

Report Summary	07/01/2022	08/01/2022	09/01/2022	10/01/2022	11/01/2022	12/01/2022	01/01/2023	02/01/2023	03/01/2023	04/01/2023	05/01/2023	06/01/2023
Beginning Deferred Revenue	\$0.00	\$301,858.34	\$274,416.67	\$249,225.01	\$225,399.99	\$197,224.99	\$169,049.99	\$140,874.99	\$112,699.99	\$84,524.99	\$56,349.99	\$28,174.99
Deferred Revenue (New Billing)	\$329,300.00	\$0.00	\$3,000.00	\$5,800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Less Revenue Recognized												
Current Month	\$ (27,441.67)	\$ (27,441.67)	\$ (28,191.67)	\$ (29,625.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)
Adjustment for Change in Calculation Method	\$ 0.00	\$ 0.00	\$ 0.00	\$ (0.02)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Deferred Revenue	\$301,858.34	\$274,416.67	\$249,225.01	\$225,399.99	\$197,224.99	\$169,049.99	\$140,874.99	\$112,699.99	\$84,524.99	\$56,349.99	\$28,174.99	(\$0.01)

Deferred at Billing

Member Name	Date Billed	Amount Billed	Status	Invoice No.	Date Paid	Amount Paid	Months to Earn	Revenue	07/31/2022	08/31/2022	09/30/2022	10/31/2022	11/30/2022	12/31/2022	01/31/2023	02/28/2023	03/31/2023	04/30/2023	05/31/2023	06/30/2023	
City of Temple City	07/01/2022	\$4,700.00	Paid	3553	07/29/2022	\$ 4,700.00	12	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	
City of Vernon	07/01/2022	\$1,600.00	Paid	3554	11/16/2022	\$ 1,600.00	12	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	\$ (133.33)	
City of Walnut	07/01/2022	\$4,700.00	Unpaid	3555		\$ -	12	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	
City of West Hollywood	07/01/2022	\$3,800.00	Unpaid	3556		\$ -	12	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	
City of Westlake Village	07/01/2022	\$3,800.00	Unpaid	3557		\$ -	12	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	
City of Whittier	07/01/2022	\$5,800.00	Unpaid	3558		\$ -	12	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	
City of Artesia	07/05/2022	\$3,800.00	Paid	3559	07/21/2022	\$ 3,800.00	12	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	\$ (316.67)	
City of Huntington Park	07/30/2022	\$4,700.00	Unpaid	3561		\$ -	12	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	\$ (391.67)	
ADDITIONAL AMORTIZATION - NEW BILLINGS								\$ (27,441.67)	\$ (27,441.67)	\$ (28,191.67)	\$ (29,625.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	\$ (28,175.00)	
City of Fontana	09/29/2022	\$3,000.00	Unpaid	3573		\$ -	12	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	
City of Alhambra	10/05/2022	\$5,800.00	Paid	3574	10/05/2022	\$ 5,800.00	12	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	\$ (483.33)	
General Ledger Check								\$ 27,441.67	\$ 27,441.67	\$ 28,191.67	\$ 29,625.00	\$ 28,175.00	\$ 28,175.00	\$ 28,175.00	\$ 28,175.00	\$ 28,175.00	\$ 28,175.00	\$ 28,175.00	\$ 28,175.00	\$ 28,175.00	\$ 28,175.00

PRIOR YEAR UNPAID MEMBERSHIPS

City of Coachella	07/01/2021	\$2,800.00	Unpaid	3200
City of Moreno Valley	07/01/2021	\$5,500.00	Unpaid	3228
City of El Monte	09/01/2021	\$5,300.00	Unpaid	3321
City of El Segundo	08/11/2021	\$3,600.00	Unpaid	3269
City of Bell Gardens	08/11/2021	\$3,600.00	Unpaid	3270

**California Contract Cities Association
ASSOCIATE MEMBERSHIP DUES
Fiscal Year: 01/01/2022 TO 12/31/2022**

UNAUDITED

	1/1/22	2/1/22	3/1/22	4/1/22	5/1/22	6/1/22	7/1/22	8/1/22	9/1/22	10/1/22	11/1/22	12/1/22
Beginning Balance	\$ 11,576.35	\$ 109,547.35	\$ 110,018.35	\$ 88,489.35	\$ 128,210.35	\$ 128,281.35	\$ 105,425.00	\$ 86,409.34	\$ 65,393.68	\$ 44,940.52	\$ 22,404.03	\$ 867.54
Deferred Revenue (Current Month Paid Billing)	\$ 84,500.00	\$ 22,000.00	\$ -	\$ 61,250.00	\$ 17,600.00	\$ 19,000.00	\$ 2,000.00	\$ -	\$ 750.00	\$ -	\$ 10,500.00	\$ -
Earned Income Current Month												
Amortization for All Paid Dues	\$ (18,520.83)	\$ (18,975.38)	\$ (18,975.38)	\$ (19,419.82)	\$ (20,682.32)	\$ (20,682.32)	\$ (21,015.66)	\$ (21,015.66)	\$ (21,203.16)	\$ (21,536.49)	\$ (21,536.49)	\$ (21,536.49)
SubTotal	\$ 77,555.52	\$ 112,571.98	\$ 91,042.98	\$ 130,319.53	\$ 125,128.03	\$ 126,599.03	\$ 86,409.35	\$ 65,393.69	\$ 44,940.53	\$ 23,404.03	\$ 11,367.54	\$ (20,668.95)
2022 AR Not Paid by End of Accounting/Membership Period	\$ 35,000.00				\$ 4,000.00					\$ (1,000.00)	\$ (10,500.00)	
General Ledger Adj for Audit	\$ (3,008.17)	\$ (2,553.62)	\$ (2,553.62)	\$ (2,109.18)	\$ (846.68)	\$ (21,174.03)	\$ (0.00)	\$ (0.00)	\$ (0.00)	\$ 0.00	\$ 0.00	\$ 0.00
Adjusted Balance	\$ 109,547.35	\$ 110,018.35	\$ 88,489.35	\$ 128,210.35	\$ 128,281.35	\$ 105,425.00	\$ 86,409.34	\$ 65,393.68	\$ 44,940.52	\$ 22,404.03	\$ 867.54	\$ (20,668.95)

Member Name	Date Billed	Amount	Invoice	Invoice	Date Paid	Amount	Months to	1/31/22	2/28/22	3/31/22	4/30/22	5/31/22	6/30/22	Deferred	7/31/22	8/31/22	9/30/22	10/31/22	11/30/22	12/31/22	
PRIOR YEAR MEMBERS -- UNPAID AMORTIZED -- EXPECTED TO RENEW																					
Cal Water Service	01/03/2022	10,000.00	??	3368	12/31/2022	\$ -	12	\$ (833.33)	\$ (833.33)	\$ (833.33)	\$ (833.33)	\$ (833.33)	\$ (833.33)	\$ 5,000.00	\$ (833.33)	\$ (833.33)	\$ (833.33)	\$ (833.33)	\$ (833.33)	\$ (833.33)	
Metropolitan Water District	01/03/2022	3,000.00	??	3364	12/31/2022	\$ -	12	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ 1,500.00	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	\$ (250.00)	
Cerrell Associates	01/03/2022	2,000.00	??	3349	12/31/2022	\$ -	12	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ 1,000.00	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	
Interwest Consulting Grp.	01/04/2022	5,000.00	??	3372	12/31/2022	\$ -	12	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ 2,500.00	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	
Starbucks	01/04/2022	5,000.00	??	3374	12/31/2022	\$ -	12	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ 2,500.00	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	\$ (416.67)	
Mitchelle Public Affairs &	05/09/2022	2,000.00	??	3461	12/31/2022	\$ -	12	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ 1,000.00	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	\$ (166.67)	
Hospital Association of Southern	10/14/2022	500.00	??	3580	12/31/2022	\$ -	3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (166.67)	\$ (166.67)	New Member
		\$ 217,600.00				\$ (18,520.83)	\$ (18,975.38)	\$ (18,975.38)	\$ (19,419.82)	\$ (20,682.32)	\$ (20,682.32)	\$ (20,682.32)	\$ (20,682.32)	\$ 126,093.94	\$ (21,015.66)	\$ (21,015.66)	\$ (21,203.16)	\$ (21,536.49)	\$ (21,536.49)	\$ (21,536.49)	
														\$ (20,668.94)	Overstated Def Rev						
														\$ 105,425.00	Ending Deferred Revenue						
														\$ 105,425.00	Difference						
G/L Revenue Recognition		\$ 21,529.00				\$ 21,529.00	\$ 21,529.00	\$ 21,529.00	\$ 21,529.00	\$ 21,529.00	\$ 21,529.00	\$ 21,529.00	\$ 41,856.35	\$ 105,425.00	\$ 21,015.66	\$ 21,015.66	\$ 21,203.16	\$ 21,536.49	\$ 21,536.49	\$ 21,536.49	