

**California Contract Cities Association  
Statement of Activity  
July - September, 2022**

	<b>Total</b>
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Bank Accounts</b>	
00 PayPal Bank	\$ 51,837.56
PayPal Funds on Hold	\$ -
<b>Total 00 PayPal Bank</b>	<b>\$ 51,837.56</b>
1015 CBC Operating Fund #2016	\$ 400,096.16
1016 CBC Stormwater Fund #2024	\$ 20,591.77
1018 CBC CD #1310	\$ 140,668.17
1019 CBC PAC Fund #2032	\$ 1,382.21
1020 CBC CD #0113	\$ 77,699.43
<b>Total Bank Accounts</b>	<b>\$ 692,275.30</b>
<b>Accounts Receivable</b>	
1100 Accounts Receivable	\$ 222,047.00
<b>Total Accounts Receivable</b>	<b>\$ 222,047.00</b>
<b>Other Current Assets</b>	
1200 Accounts Receivable Allowance	\$ -
1202 Prepaid Expenses	\$ 48,106.13
1205 Prepaid SLOT	\$ 1,821.84
1206 Prepaid AMS	\$ 1,004.39
<b>Total 1202 Prepaid Expenses</b>	<b>\$ 50,932.36</b>
1499 Undeposited Funds	\$ -
<b>Total Other Current Assets</b>	<b>\$ 50,932.36</b>
<b>Total Current Assets</b>	<b>\$ 965,254.66</b>
<b>TOTAL ASSETS</b>	<b>\$ 965,254.66</b>
<b>LIABILITIES AND EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
<b>Accounts Payable</b>	
2000 Accounts Payable	\$ (1,250.00)
<b>Total Accounts Payable</b>	<b>\$ (1,250.00)</b>
<b>Other Current Liabilities</b>	
2201 Deferred Revenue	
2202 Unearned Associate Membership Dues	\$ 69,400.01
2203 Unearned City Membership Dues	\$ 250,574.99
2205 Unearned Event Income	\$ (1,066.84)
<b>Total 2201 Deferred Revenue</b>	<b>\$ 318,908.16</b>
<b>Total Other Current Liabilities</b>	<b>\$ 318,908.16</b>
<b>Total Current Liabilities</b>	<b>\$ 317,658.16</b>
<b>Long-Term Liabilities</b>	
2913 C/Y Fund Balance Summary PAC Fund	\$ 1,382.00
2914 C/Y Fund Balance Summary Storm Water Fund	\$ 20,591.77
<b>Total Long-Term Liabilities</b>	<b>\$ 21,973.77</b>
<b>Total Liabilities</b>	<b>\$ 339,631.93</b>
<b>Equity</b>	
2998 Opening Balance Equity	\$ 11,406.25
2999 Net Assets/Fund Balance	\$ 603,620.91
Net Revenue	\$ 10,595.57
<b>Total Equity</b>	<b>\$ 625,622.73</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ 965,254.66</b>

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**California Contract Cities Association  
Statement of Activity  
July - September, 2022**

	Total
<b>Revenue</b>	
<b>Earned Revenue</b>	
3001 Interest Income - CD	\$ 70.90
<b>3100 Earned Membership Dues</b>	
3110 Earned Membership Dues - City Members	\$ 84,725.01
3120 Earned Membership Dues - Associate Members	\$ 51,774.99
<b>Total 3100 Earned Membership Dues</b>	<b>\$ 136,500.00</b>
<b>3200 Committee Revenue</b>	
3216 Committee Revenue - City Managers	\$ 700.00
<b>Total 3200 Committee Revenue</b>	<b>\$ 700.00</b>
<b>3250 Board of Directors Meeting Revenue</b>	
3251 Board of Directors Meeting Revenue - Registration	\$ 1,825.00
<b>Total 3250 Board of Directors Meeting Revenue</b>	<b>\$ 1,825.00</b>
<b>Total Earned Revenue</b>	<b>\$ 139,095.90</b>
<b>Seminar Revenue</b>	
<b>3400 Annual Municipal Seminar</b>	
3401 Annual Municipal Seminar - Registration	\$ -
<b>Total 3400 Annual Municipal Seminar</b>	<b>\$ -</b>
<b>3500 Fall Educational Seminar</b>	
3501 Fall Educational Seminar - FES Registration	\$ 56,925.00
3502 Fall Educational Seminar - Sponsorship	\$ 8,000.00
<b>Total 3500 Fall Educational Seminar</b>	<b>\$ 64,925.00</b>
<b>3600 City Managers Summit</b>	
3601 City Managers Summit - Registration	\$ -
<b>Total 3600 City Managers Summit</b>	<b>\$ -</b>
<b>Total Seminar Revenue</b>	<b>\$ 64,925.00</b>
<b>Total Revenue</b>	<b>\$ 204,020.90</b>
<b>Gross Profit</b>	<b>\$ 204,020.90</b>
<b>Expenditures</b>	
<b>Seminar Expenses</b>	
4300 Sacramento Legislative Tour	\$ -
<b>4400 Annual Municipal Seminar Expenses</b>	
4401 Annual Municipal Seminar - PayPal	\$ -
<b>Total 4400 Annual Municipal Seminar Expenses</b>	<b>\$ -</b>
<b>4500 Fall Education Seminar Expenses</b>	
4501 Fall Education Seminar - PayPal	\$ 3,023.43
<b>Total 4500 Fall Education Seminar Expenses</b>	<b>\$ 6,474.79</b>
<b>4600 Annual City Managers Summit Expenses</b>	
4601 Annual City Managers Summit - PayPal	\$ -
<b>Total 4600 Annual City Managers Summit Expenses</b>	<b>\$ -</b>
<b>Total Seminar Expenses</b>	<b>\$ 6,474.79</b>
<b>Support Service Expenses</b>	
4100 Admin. / Mgmt. Services	\$ 143,739.00
4107 QuickBooks Payments Fees	\$ 1,318.45
4108 Bank Charges	\$ 52.48
4109 Bereavements	\$ 212.76
4130 Accounting	\$ 2,150.50
4135 Audit and Compliance	\$ 14,001.00
4136 Other Professional Expenses	\$ 99.50
4140 Postage	\$ 14.10
4145 Printing & Supplies - Operating	\$ 174.50
<b>4160 Travel &amp; Meetings</b>	
4166 Travel & Meetings - Local	\$ 202.56
4167 Travel & Meetings - Conference	\$ 884.20
<b>Total 4160 Travel &amp; Meetings</b>	<b>\$ 1,086.76</b>
4175 Executive Board Expenses	\$ 7,663.02
4190 Web/ Online Expenses	\$ 218.34
<b>4200 Committees</b>	
4201 Committees - Marketing	\$ 8,979.00
4211 Committees - City Manager Committee	\$ 1,157.32
<b>Total 4200 Committees</b>	<b>\$ 10,136.32</b>
4240 President's Fund	\$ 40.00
4250 Board of Directors Meeting Expenses	\$ 4,543.81
<b>Total Support Service Expenses</b>	<b>\$ 185,450.54</b>
<b>Total Expenditures</b>	<b>\$ 191,925.33</b>

California Contract Cities Association  
**Actuals vs. Budget: 2022-2023 CCCA Annual Budget - FY23 P&L**  
 July - September, 2022

	TOTAL			
	Actual	Budget	over Budget	Budget
<b>Revenue</b>				
<b>Earned Revenue</b>		0.00	0.00	
3001 Interest Income - CD	\$ 70.90	\$ 2,000.00	\$ (1,929.10)	3.55%
3100 Earned Membership Dues		\$ -	\$ -	
3110 Earned Membership Dues - City Members	\$ 84,725.01	\$ 333,900.00	\$ (249,174.99)	25.37%
3120 Earned Membership Dues - Associate Members	\$ 51,774.99	\$ 210,000.00	\$ (158,225.01)	24.65%
<b>Total 3100 Earned Membership Dues</b>	<b>\$ 136,500.00</b>	<b>\$ 543,900.00</b>	<b>\$ (407,400.00)</b>	<b>25.10%</b>
3200 Committee Revenue		\$ -	\$ -	
3216 Committee Revenue - City Managers	\$ 700.00	\$ -	\$ 700.00	
<b>Total 3200 Committee Revenue</b>	<b>\$ 700.00</b>	<b>\$ -</b>	<b>\$ 700.00</b>	
3250 Board of Directors Meeting Revenue		\$ -	\$ -	
3251 Board of Directors Meeting Revenue - Registration	\$ 1,825.00	\$ -	\$ 1,825.00	
<b>Total 3250 Board of Directors Meeting Revenue</b>	<b>\$ 1,825.00</b>	<b>\$ -</b>	<b>\$ 1,825.00</b>	
<b>Total Earned Revenue</b>	<b>\$ 139,095.90</b>	<b>\$ 545,900.00</b>	<b>\$ (406,804.10)</b>	<b>25.48%</b>
<b>Seminar Revenue</b>		\$ -	\$ -	
3400 Annual Municipal Seminar		\$ 330,000.00	\$ (330,000.00)	0.00%
3401 Annual Municipal Seminar - Registration		\$ -	\$ -	
<b>Total 3400 Annual Municipal Seminar</b>	<b>\$ -</b>	<b>\$ 330,000.00</b>	<b>\$ (330,000.00)</b>	<b>0.00%</b>
3500 Fall Educational Seminar		\$ 50,000.00	\$ (50,000.00)	0.00%
3501 Fall Educational Seminar - FES Registration	\$ 56,925.00	\$ -	\$ 56,925.00	
3502 Fall Educational Seminar - Sponsorship	\$ 8,000.00	\$ -	\$ 8,000.00	
<b>Total 3500 Fall Educational Seminar</b>	<b>\$ 64,925.00</b>	<b>\$ 50,000.00</b>	<b>\$ 14,925.00</b>	<b>129.85%</b>
3600 City Managers Summit		\$ 15,000.00	\$ (15,000.00)	0.00%
3601 City Managers Summit - Registration		\$ -	\$ -	
<b>Total 3600 City Managers Summit</b>	<b>\$ -</b>	<b>\$ 15,000.00</b>	<b>\$ (15,000.00)</b>	<b>0.00%</b>
<b>Total Seminar Revenue</b>	<b>\$ 64,925.00</b>	<b>\$ 447,500.00</b>	<b>\$ (382,575.00)</b>	<b>14.51%</b>
<b>Total Revenue</b>	<b>\$ 204,020.90</b>	<b>\$ 993,400.00</b>	<b>\$ (789,379.10)</b>	<b>20.54%</b>
<b>Gross Profit</b>	<b>\$ 204,020.90</b>	<b>\$ 993,400.00</b>	<b>\$ (789,379.10)</b>	<b>20.54%</b>
<b>Expenditures</b>		\$ -	\$ -	
<b>Seminar Expenses</b>		\$ -	\$ -	
4300 Sacramento Legislative Tour	\$ -	\$ 40,000.00	\$ (40,000.00)	0.00%
4400 Annual Municipal Seminar Expenses	\$ -	\$ 160,000.00	\$ (160,000.00)	0.00%
4401 Annual Municipal Seminar - PayPal		\$ -	\$ -	
<b>Total 4400 Annual Municipal Seminar Expenses</b>	<b>\$ -</b>	<b>\$ 160,000.00</b>	<b>\$ (160,000.00)</b>	<b>0.00%</b>
4500 Fall Education Seminar Expenses	\$ 3,023.43	\$ 40,000.00	\$ (36,976.57)	7.56%
4501 Fall Education Seminar - PayPal	\$ 3,451.36	\$ -	\$ 3,451.36	
<b>Total 4500 Fall Education Seminar Expenses</b>	<b>\$ 6,474.79</b>	<b>\$ 40,000.00</b>	<b>\$ (33,525.21)</b>	<b>16.19%</b>
4600 Annual City Managers Summit Expenses		\$ 11,000.00	\$ (11,000.00)	0.00%
4601 Annual City Managers Summit - PayPal		\$ -	\$ -	
<b>Total 4600 Annual City Managers Summit Expenses</b>	<b>\$ -</b>	<b>\$ 11,000.00</b>	<b>\$ (11,000.00)</b>	<b>0.00%</b>
<b>Total Seminar Expenses</b>	<b>\$ 6,474.79</b>	<b>\$ 255,000.00</b>	<b>\$ (248,525.21)</b>	<b>2.54%</b>
<b>Support Service Expenses</b>		\$ -	\$ -	
4100 Admin. / Mgmt. Services	\$ 143,739.00	\$ 574,956.00	\$ (431,217.00)	25.00%
4107 QuickBooks Payments Fees	\$ 1,318.45	\$ -	\$ 1,318.45	
4108 Bank Charges	\$ 52.48	\$ -	\$ 52.48	
4109 Bereavements	\$ 212.76	\$ 500.00	\$ (287.24)	42.55%
4130 Accounting	\$ 2,150.50	\$ 8,500.00	\$ (6,349.50)	25.30%
4135 Audit and Compliance	\$ 14,001.00	\$ 13,000.00	\$ 1,001.00	107.70%
4136 Other Professional Expenses	\$ 99.50	\$ 36,000.00	\$ (35,900.50)	0.28%
4140 Postage	\$ 14.10	\$ 350.00	\$ (335.90)	4.03%
4145 Printing & Supplies - Operating	\$ 174.50	\$ 3,500.00	\$ (3,325.50)	4.99%
4160 Travel & Meetings		\$ 10,200.00	\$ (10,200.00)	0.00%
4166 Travel & Meetings - Local	\$ 202.56	\$ 4,000.00	\$ (3,797.44)	5.06%
4167 Travel & Meetings - Conference	\$ 884.20	\$ 5,800.00	\$ (4,915.80)	15.24%
<b>Total 4160 Travel &amp; Meetings</b>	<b>\$ 1,086.76</b>	<b>\$ 20,000.00</b>	<b>\$ (18,913.24)</b>	<b>5.43%</b>
4175 Executive Board Expenses	\$ 7,663.02	\$ 12,000.00	\$ (4,336.98)	63.86%
4190 Web/ Online Expenses	\$ 218.34	\$ 2,500.00	\$ (2,281.66)	8.73%
4200 Committees		\$ 1,500.00	\$ (1,500.00)	0.00%
4201 Committees - Marketing	\$ 8,979.00	\$ -	\$ 8,979.00	
4211 Committees - City Manager Committee	\$ 1,157.32	\$ -	\$ 1,157.32	
<b>Total 4200 Committees</b>	<b>\$ 10,136.32</b>	<b>\$ 1,500.00</b>	<b>\$ 8,636.32</b>	<b>675.75%</b>
4240 President's Fund	\$ 40.00	\$ 3,500.00	\$ (3,460.00)	1.14%
4250 Board of Directors Meeting Expenses	\$ 4,543.81	\$ 30,000.00	\$ (25,456.19)	15.15%
<b>Total Support Service Expenses</b>	<b>\$ 185,450.54</b>	<b>\$ 721,931.00</b>	<b>\$ (536,480.46)</b>	<b>25.69%</b>
<b>Total Expenditures</b>	<b>\$ 191,925.33</b>	<b>\$ 976,931.00</b>	<b>\$ (785,005.67)</b>	<b>19.65%</b>
<b>Net Operating Revenue</b>	<b>\$ 12,095.57</b>	<b>\$ 16,469.00</b>	<b>\$ (4,373.43)</b>	<b>73.44%</b>
<b>Other Expenditures</b>		\$ -	\$ -	
4810 PAC Fund Disbursement	\$ 1,500.00	\$ -	\$ 1,500.00	
<b>Total Other Expenditures</b>	<b>\$ 1,500.00</b>	<b>\$ -</b>	<b>\$ 1,500.00</b>	
<b>Net Other Revenue</b>	<b>\$ (1,500.00)</b>	<b>\$ -</b>	<b>\$ (1,500.00)</b>	
<b>Net Revenue</b>	<b>\$ 10,595.57</b>	<b>\$ 16,469.00</b>	<b>\$ (5,873.43)</b>	<b>64.34%</b>



**California Contract Cities Association  
CITY MEMBERSHIP DUES  
Fiscal Year: 07/01/2022 - 06/30/2023**

<b>Report Summary</b>	<b>07/01/2022</b>	<b>08/01/2022</b>	<b>09/01/2022</b>	<b>10/01/2022</b>	<b>11/01/2022</b>	<b>12/01/2022</b>	<b>01/01/2023</b>	<b>02/01/2023</b>	<b>03/01/2023</b>	<b>04/01/2023</b>	<b>05/01/2023</b>	<b>06/01/2023</b>
Beginning Deferred Revenue	\$0.00	\$304,308.33	\$276,316.67	\$250,575.00	\$222,333.33	\$194,091.67	\$165,850.00	\$137,608.33	\$112,116.67	\$83,875.00	\$55,633.33	\$27,391.67
Deferred Revenue (New Billing)	\$332,300.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,750.00	\$0.00	\$0.00	\$0.00	\$0.00
Less Revenue Recognized												
Billed Paid	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)	(\$17,875.00)
Billed Unpaid	\$ (10,116.67)	\$ (10,116.67)	\$ (10,866.67)	\$ (10,366.67)	\$ (10,366.67)	\$ (10,366.67)	\$ (10,366.67)	\$ (10,366.67)	\$ (10,366.67)	\$ (10,366.67)	\$ (10,366.67)	\$ (10,366.67)
Adjustment for Change in Calculation Method												
Ending Deferred Revenue	\$304,308.33	\$276,316.67	\$250,575.00	\$222,333.33	\$194,091.67	\$165,850.00	\$137,608.33	\$112,116.67	\$83,875.00	\$55,633.33	\$27,391.67	(\$850.00)

Deferred at Billing

Member Name	Date Billed	Amount Billed	Status	Invoice No.	Date Paid	Amount Paid	Months to Earn Revenue	07/31/2022	08/31/2022	09/30/2022	10/31/2022	11/30/2022	12/31/2022	01/31/2023	02/28/2023	03/31/2023	04/30/2023	05/31/2023	06/30/2023	
City of Walnut	07/01/2022	\$4,700.00	Unpaid	3555			12	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67
City of Vernon	07/01/2022	\$1,600.00	Unpaid	3554			12	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33
City of Santa Clarita	07/01/2022	\$5,800.00	Unpaid	3547			12	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33
City of Palmdale	07/01/2022	\$4,700.00	Unpaid	3536			12	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67
City of Norwalk	07/01/2022	\$5,800.00	Unpaid	3535			12	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33
City of Moreno Valley	07/01/2022	\$3,000.00	Unpaid	3534			12	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
City of Lynwood	07/01/2022	\$3,800.00	Unpaid	3528			12	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67
City of Los Angeles	07/01/2022	\$9,100.00	Unpaid	3527			12	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33
City of Long Beach	07/01/2022	\$9,100.00	Unpaid	3526			12	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33	\$758.33
City of Lomita	07/01/2022	\$3,800.00	Unpaid	3525			12	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67	\$316.67
City of La Habra Heights	07/01/2022	\$1,600.00	Unpaid	3519			12	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33	\$133.33
City of Hermosa Beach	07/01/2022	\$3,000.00	Unpaid	3512			12	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
City of El Monte	07/01/2022	\$5,800.00	Unpaid	3507			12	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33
City of Eastvale	07/01/2022	\$4,700.00	Unpaid	3506			12	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67
City of Downey	07/01/2022	\$5,800.00	Unpaid	3504			12	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33
City of Compton	07/01/2022	\$5,800.00	Unpaid	3501			12	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33
City of Coachella	07/01/2022	\$3,000.00	Unpaid	3499			12	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
City of Carson	07/01/2022	\$5,800.00	Unpaid	3497			12	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33	\$483.33
City of Huntington Park	07/30/2022	\$4,700.00	Unpaid	3561			12	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67	\$391.67
		\$121,400.00																		
City of Fontana	09/29/2022	\$3,000.00	Unpaid	3573			12			\$750.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
								\$ 10,116.67	\$ 10,116.67	\$ 10,866.67	\$ 10,366.67	\$ 10,366.67	\$ 10,366.67	\$ 10,366.67	\$ 10,366.67	\$ 10,366.67	\$ 10,366.67	\$ 10,366.67	\$ 10,366.67	\$ 10,366.67

City of Commerce 1/2 year membership was billed in Feb 2022 and Paid in Sept 2022. The revenue was recognized in FY21-22. S/B FY22/23



**California Contract Cities Association  
ASSOCIATE MEMBERSHIP DUES  
01/01/2022 to 12/31/2022**

Report Summary	01/01/2022	02/01/2022	03/01/2022	04/01/2022	05/01/2022	06/01/2022	07/01/2022	08/01/2022	09/01/2022	10/01/2022	11/01/2022
Beginning Deferred Revenue	\$ 45,076.35	\$ 184,547.35	\$ 168,018.35	\$ 148,739.35	\$ 137,710.35	\$ 147,281.35	\$ 105,425.00	\$ 88,229.17	\$ 71,033.33	\$ 69,400.00	\$ 52,016.67
Deferred Revenue (New Paid Billings)	\$ 126,000.00	\$ 5,000.00	\$ 2,250.00	\$ 10,500.00	\$ 29,100.00	\$ -	\$ -	\$ -	\$ 750.00	\$ -	\$ -
Unpaid Billings	\$ 35,000.00	\$ -	\$ -	\$ -	\$ 2,000.00	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -
Less Revenue Recognized	\$ (15,437.50)	\$ (16,270.83)	\$ (15,854.17)	\$ (17,187.50)	\$ (21,229.17)	\$ (17,195.83)	\$ (17,195.83)	\$ (17,195.83)	\$ (17,383.33)	\$ (17,383.33)	\$ (17,383.33)
Adjustment	\$ (6,091.50)	\$ (5,258.17)	\$ (5,674.83)	\$ (4,341.50)	\$ (299.83)	\$ (24,660.52)					
Ending Deferred Revenue	\$ 184,547.35	\$ 168,018.35	\$ 148,739.35	\$ 137,710.35	\$ 147,281.35	\$ 105,425.00	\$ 88,229.17	\$ 71,033.33	\$ 69,400.00	\$ 52,016.67	\$ 34,633.33

Member Name	Date Billed	Amount Billed	Invoice Status	Invoice	Date Paid	Amount Paid	6/30/2021	Months to	01/31/2022	02/28/2022	03/31/2022	04/30/2022	05/31/2022	06/30/2022	07/31/2022	08/31/2022	09/30/2022	10/31/2022	11/30/2022
							Balance Fwd	Earn Revenue											
<b>Unpaid Associate Memberships</b>																			
Cal Water Service	01/03/2022	\$ 10,000.00	Unpaid	3368		\$ 10,000.00													
Cerrell Associates	01/03/2022	\$ 2,000.00	Unpaid	3349		\$ 2,000.00													
Metropolitan Water District	01/03/2022	\$ 3,000.00	Unpaid	3364		\$ 3,000.00													
Interwest Consulting Grp.	01/04/2022	\$ 5,000.00	Unpaid	3372		\$ 5,000.00													
Starbucks	01/04/2022	\$ 5,000.00	Unpaid	3374		\$ 5,000.00													
Western States Petroleum Association	01/04/2022	\$ 10,000.00	Unpaid	3380		\$ 10,000.00													
		35,000.00				35,000.00													