

California Contract Cities Association
Statement of Financial Position
As of November 30, 2021

	Total
ASSETS	
Current Assets	
Bank Accounts	
1015 CBC Operating Fund #2016	320,549.32
1016 CBC Stormwater Fund #2024	20,591.77
1018 CBC CD #1310	140,414.04
1019 CBC PAC Fund #2032	4,382.21
1020 CBC CD #0113	77,699.43
PayPal Bank	27,517.56
Total Bank Accounts	\$ 591,154.33
Accounts Receivable	
1100 Accounts Receivable	191,920.80
Total Accounts Receivable	\$ 191,920.80
Other Current Assets	
1200 Accounts Receivable Allowance	-75,957.76
1202 Prepaid Expenses	923.36
1204 Prepaid FES	0.00
1205 Prepaid SLOT	4,448.17
1206 Prepaid AMS	60,000.00
Total 1202 Prepaid Expenses	\$ 65,371.53
1499 Undeposited Funds	0.00
Total Other Current Assets	-\$ 10,586.23
Total Current Assets	\$ 772,488.90
TOTAL ASSETS	\$ 772,488.90
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 Accounts Payable	58,368.08
Total Accounts Payable	\$ 58,368.08
Other Current Liabilities	
2101 Accrued Expenses	0.00
2201 Deferred Revenue	
2202 Unearned Associate Membership Dues	107,600.00
2203 Unearned City Membership Dues	177,593.00
2205 Unearned Event Income	45,925.00
Total 2201 Deferred Revenue	\$ 331,118.00
Total Other Current Liabilities	\$ 331,118.00
Total Current Liabilities	\$ 389,486.08
Long-Term Liabilities	
2913 C/Y Fund Balance Summary PAC Fund	11,072.00
2914 C/Y Fund Balance Summary Storm Water Fund	20,591.77
Total Long-Term Liabilities	\$ 31,663.77
Total Liabilities	\$ 421,149.85
Equity	
2998 Opening Balance Equity	529,183.03

California Contract Cities Association
Statement of Financial Position
As of November 30, 2021

	Total
<hr/> 2999 Net Assets/Fund Balance	-185,537.32
Net Revenue	7,693.34
<hr/> Total Equity	\$ 351,339.05
<hr/> TOTAL LIABILITIES AND EQUITY	\$ 772,488.90

California Contract Cities Association
Statement of Activity
 July - November, 2021

	Total
Revenue	
3002 Other Income	8,000.00
Earned Revenue	
3001 Interest Income - CD	182.91
3100 Earned Membership Dues	
3110 Earned Membership Dues - City Members	134,107.00
3120 Earned Membership Dues - Associate Members	82,393.00
Total 3100 Earned Membership Dues	\$ 216,500.00
Total Earned Revenue	\$ 216,682.91
PayPal Sales	0.00
Seminar Revenue	
3300 Sacramento Legislative Tour	
3301 Sacramento Legislative Tour - Registration	0.00
3302 Sacramento Legislative Tour - Sponsorship	0.00
Total 3300 Sacramento Legislative Tour	\$ 0.00
3500 Fall Educational Seminar	
3501 Fall Educational Seminar - FES Registration	241,150.00
3502 Fall Educational Seminar - Sponsorship	43,553.04
3503 Fall Educational Seminar - Onsite Meal Tickets	4,370.00
3504 Fall Educational Seminar - Exhibitor Booth	11,200.00
3505 Fall Educational Seminar - Golf Registration	11,640.00
Total 3500 Fall Educational Seminar	\$ 311,913.04
3600 City Managers Summit	
3601 City Managers Summit - Registration	4,725.00
3602 City Managers Summit - Sponsorships	4,000.00
Total 3600 City Managers Summit	\$ 8,725.00
Total Seminar Revenue	\$ 320,638.04
Total Revenue	\$ 545,320.95
Gross Profit	\$ 545,320.95
Expenditures	
Seminar Expenses	
4300 Sacramento Legislative Tour	
4301 Sacramento Legislative Tour - Paypal	30.00
Total 4300 Sacramento Legislative Tour	\$ 30.00
4500 Fall Education Seminar Expenses	
4501 Fall Education Seminar - PayPal	1,388.45
Total 4500 Fall Education Seminar Expenses	\$ 214,488.49
4600 Annual City Managers Summit Expenses	
4601 Annual City Managers Summit - PayPal	1,026.85
Total 4600 Annual City Managers Summit Expenses	\$ 8,169.05
Total Seminar Expenses	\$ 222,687.54
Support Service Expenses	

California Contract Cities Association
Statement of Activity
July - November, 2021

		Total
4100 Admin. / Mgmt. Services		264,988.00
4108 Bank Charges		44.04
4107 QuickBooks Payments Fees		1,761.65
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Total 4108 Bank Charges	\$	1,805.69
4109 Bereavements		500.00
4130 Accounting		2,675.00
4135 Audit and Compliance		2,651.65
4136 Other Professional Expenses		2,000.00
4140 Postage		36.25
4145 Printing & Supplies - Operating		565.57
4147 Dues & Sponsorships		5,000.00
4160 Travel & Meetings		
4166 Travel & Meetings - Local		991.16
4167 Travel & Meetings - Conference		4,263.59
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Total 4160 Travel & Meetings	\$	5,254.75
4175 Executive Board Expenses		14,042.24
4190 Web/ Online Expenses		462.00
4200 Committees		
4201 Committees - Marketing		11,972.00
4209 Committees - Budget and Audit		0.00
4211 Committees - City Manager Committee		187.50
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Total 4200 Committees	\$	12,159.50
4250 Board of Directors Meeting Expenses		2,799.42
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Total Support Service Expenses	\$	314,940.07
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Total Expenditures	\$	537,627.61
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Net Operating Revenue	\$	7,693.34
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Net Revenue	\$	7,693.34

**California Contract Cities Association
2021-2022 CCCA Actuals vs. Annual Budget - FY22
July - November 2021**

	TOTAL				
	Actual	Budget	over Budget	% of Budget	
Revenue					
3002 Other Income	8,000.00	0.00	\$ 8,000.00		
Earned Revenue	0.00	0.00	\$ -		
3001 Interest Income - CD	182.91	1,000.00	\$ (817.09)		18.29%
3100 Earned Membership Dues	0.00	0.00	\$ -		
3110 Earned Membership Dues - City Members	134,107.00	320,000.00	\$ (185,893.00)		41.91%
3120 Earned Membership Dues - Associate Members	82,393.00	210,000.00	\$ (127,607.00)		39.23%
Total 3100 Earned Membership Dues	\$ 216,500.00	\$ 530,000.00	\$ (313,500.00)		40.85%
Total Earned Revenue	\$ 216,682.91	\$ 531,000.00	\$ (314,317.09)		40.81%
PayPal Sales	0.00	0.00	\$ -		
Seminar Revenue	0.00	0.00	\$ -		
3300 Sacramento Legislative Tour	0.00	50,000.00	\$ (50,000.00)		0.00%
3301 Sacramento Legislative Tour - Registration	0.00	0.00	\$ -		
3302 Sacramento Legislative Tour - Sponsorship	0.00	0.00	\$ -		
Total 3300 Sacramento Legislative Tour	\$ 0.00	\$ 50,000.00	\$ (50,000.00)		0.00%
3400 Annual Municipal Seminar	0.00	330,000.00	\$ (330,000.00)		0.00%
3500 Fall Educational Seminar	0.00	50,000.00	\$ (50,000.00)		0.00%
3501 Fall Educational Seminar - FES Registration	241,150.00	0.00	\$ 241,150.00		
3502 Fall Educational Seminar - Sponsorship	43,553.04	0.00	\$ 43,553.04		
3503 Fall Educational Seminar - Onsite Meal Tickets	4,370.00	0.00	\$ 4,370.00		
3504 Fall Educational Seminar - Exhibitor Booth	11,200.00	0.00	\$ 11,200.00		
3505 Fall Educational Seminar - Golf Registration	11,640.00	0.00	\$ 11,640.00		
Total 3500 Fall Educational Seminar	\$ 311,913.04	\$ 50,000.00	\$ 261,913.04		623.83%
3600 City Managers Summit	0.00	15,000.00	\$ (15,000.00)		0.00%
3601 City Managers Summit - Registration	4,725.00	0.00	\$ 4,725.00		
3602 City Managers Summit - Sponsorships	4,000.00	0.00	\$ 4,000.00		
Total 3600 City Managers Summit	\$ 8,725.00	\$ 15,000.00	\$ (6,275.00)		58.17%
3700 LA Advocacy Day Revenue	0.00	2,500.00	\$ (2,500.00)		0.00%
Total Seminar Revenue	\$ 320,638.04	\$ 447,500.00	\$ (126,861.96)		71.65%
Total Revenue	\$ 545,320.95	\$ 978,500.00	\$ (433,179.05)		55.73%
Gross Profit	\$ 545,320.95	\$ 978,500.00	\$ (433,179.05)		55.73%
Expenditures					
Seminar Expenses	0.00	0.00	\$ -		
4300 Sacramento Legislative Tour	0.00	40,000.00	\$ (40,000.00)		0.00%
4301 Sacramento Legislative Tour - Paypal	30.00	0.00	\$ 30.00		
Total 4300 Sacramento Legislative Tour	\$ 30.00	\$ 40,000.00	\$ (39,970.00)		0.08%

California Contract Cities Association
2021-2022 CCCA Actuals vs. Annual Budget - FY22
July - November 2021

TOTAL

	Actual	Budget	over Budget	% of Budget
4400 Annual Municipal Seminar Expenses	0.00	160,000.00	\$ (160,000.00)	0.00%
4500 Fall Education Seminar Expenses	213,100.04	40,000.00	\$ 173,100.04	532.75%
4501 Fall Education Seminar - PayPal	1,388.45	0.00	\$ 1,388.45	
Total 4500 Fall Education Seminar Expenses	\$ 214,488.49	\$ 40,000.00	\$ 174,488.49	536.22%
4600 Annual City Managers Summit Expenses	7,142.20	11,000.00	\$ (3,857.80)	64.93%
4601 Annual City Managers Summit - PayPal	1,026.85	0.00	\$ 1,026.85	
Total 4600 Annual City Managers Summit Expenses	\$ 8,169.05	\$ 11,000.00	\$ (2,830.95)	74.26%
4700 LA Advocacy Day Expenses	0.00	4,000.00	\$ (4,000.00)	0.00%
Total Seminar Expenses	\$ 222,687.54	\$ 255,000.00	\$ (32,312.46)	87.33%
Support Service Expenses	0.00	0.00	\$ -	
4100 Admin. / Mgmt. Services	264,988.00	530,400.00	\$ (265,412.00)	49.96%
4108 Bank Charges	44.04	0.00	\$ 44.04	
4107 QuickBooks Payments Fees	1,761.65	0.00	\$ 1,761.65	
Total 4108 Bank Charges	\$ 1,805.69	\$ 0.00	\$ 1,805.69	
4109 Bereavements	500.00	500.00	\$ -	100.00%
4115 Awards & Gifts	0.00	2,500.00	\$ (2,500.00)	0.00%
4117 Corporate Fees	0.00	125.00	\$ (125.00)	0.00%
4130 Accounting	2,675.00	8,000.00	\$ (5,325.00)	33.44%
4135 Audit and Compliance	2,651.65	13,000.00	\$ (10,348.35)	20.40%
4136 Other Professional Expenses	2,000.00	36,000.00	\$ (34,000.00)	5.56%
4140 Postage	36.25	350.01	\$ (313.76)	10.36%
4145 Printing & Supplies - Operating	565.57	3,500.01	\$ (2,934.44)	16.16%
4147 Dues & Sponsorships	5,000.00	13,000.00	\$ (8,000.00)	38.46%
4160 Travel & Meetings	0.00	20,000.00	\$ (20,000.00)	0.00%
4166 Travel & Meetings - Local	991.16	0.00	\$ 991.16	
4167 Travel & Meetings - Conference	4,263.59	0.00	\$ 4,263.59	
Total 4160 Travel & Meetings	\$ 5,254.75	\$ 20,000.00	\$ (14,745.25)	26.27%
4175 Executive Board Expenses	14,042.24	12,000.00	\$ 2,042.24	117.02%
4190 Web/ Online Expenses	462.00	2,500.00	\$ (2,038.00)	18.48%
4200 Committees	0.00	1,500.00	\$ (1,500.00)	0.00%
4201 Committees - Marketing	11,972.00	0.00	\$ 11,972.00	
4209 Committees - Budget and Audit	0.00	0.00	\$ -	
4211 Committees - City Manager Committee	187.50	0.00	\$ 187.50	
Total 4200 Committees	\$ 12,159.50	\$ 1,500.00	\$ 10,659.50	810.63%
4240 President's Fund	0.00	3,500.00	\$ (3,500.00)	0.00%
4250 Board of Directors Meeting Expenses	2,799.42	30,000.00	\$ (27,200.58)	9.33%

California Contract Cities Association
2021-2022 CCCA Actuals vs. Annual Budget - FY22
July - November 2021

TOTAL

	Actual	Budget	over Budget	% of Budget
Total Support Service Expenses	\$ 314,940.07	\$ 676,875.02	\$ (361,934.95)	46.53%
Total Expenditures	\$ 537,627.61	\$ 931,875.02	\$ (394,247.41)	57.69%
Net Operating Revenue	\$ 7,693.34	\$ 46,624.98	\$ (38,931.64)	16.50%
Net Revenue	\$ 7,693.34	\$ 46,624.98	\$ (38,931.64)	16.50%

**California Contract Cities Association
CITY MEMBERSHIP DUES
07/01/2021- 06/30/2022**

Membership Paid Date	City Name	Amount Invoiced	Amount Billed	Earned Revenue by Month											
				Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22
8/4/21	City of Agoura Hills	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
	City of Artesia	Unpaid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
	City of Avalon	Unpaid	\$ 2,800.00	233	233	233	233	233	233	233	233	233	233	233	233
7/23/21	City of Azusa	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
	City of Baldwin Park	Unpaid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
9/22/21	City of Bell	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/9/21	City of Bell Gardens	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
	City of Bellflower	Unpaid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
	City of Beverly Hills	Unpaid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/29/21	City of Bradbury	Paid	\$ 1,500.00	125	125	125	125	125	125	125	125	125	125	125	125
7/23/21	City of Calabasas	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/23/21	City of Camarillo	Paid	\$ 2,800.00	233	233	233	233	233	233	233	233	233	233	233	233
7/23/21	City of Carson	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
8/11/21	City of Cerritos	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
	City of Coachella	Unpaid	\$ 2,800.00	233	233	233	233	233	233	233	233	233	233	233	233
	City of Compton	Unpaid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
7/23/21	City of Cudahy	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/23/21	City of Diamond Bar	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
7/23/21	City of Downey	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
7/23/21	City of Duarte	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
	City of Eastvale	Unpaid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
	City of El Monte	Unpaid	\$ 5,300.00	442	442	442	442	442	442	442	442	442	442	442	442
	City of El Segundo	Unpaid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/23/21	City of Glendale	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
7/23/21	City of Glendora	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
7/23/21	City of Hawaiian Gardens	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
8/19/21	City of Hermosa Beach	Paid	\$ 2,800.00	233	233	233	233	233	233	233	233	233	233	233	233
	City of Hidden Hills	Unpaid	\$ 1,500.00	125	125	125	125	125	125	125	125	125	125	125	125
	City of Huntington Park	Unpaid	\$ -	-	-	-	-	-	-	-	-	-	-	-	-
	City of Indian Wells	Unpaid	\$ 1,200.00	100	100	100	100	100	100	100	100	100	100	100	100
7/29/21	City of Industry	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
8/18/21	City of Irwindale	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/29/21	City of Jurupa Valley	Paid	\$ 2,800.00	233	233	233	233	233	233	233	233	233	233	233	233
7/29/21	City of La Canada Flintridge	Paid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
	City of La Habra Heights	Unpaid	\$ 1,500.00	125	125	125	125	125	125	125	125	125	125	125	125
8/4/21	City of La Mirada	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
8/18/21	City of La Puente	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/23/21	City of Lakewood	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
	City of Lancaster	Unpaid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
	City of Lawndale	Unpaid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/29/21	City of Lomita	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/23/21	City of Long Beach	Paid	\$ 8,600.00	717	717	717	717	717	717	717	717	717	717	717	717
7/9/21	City of Los Angeles	Paid	\$ 8,600.00	717	717	717	717	717	717	717	717	717	717	717	717
8/11/21	City of Lynwood	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/9/21	City of Malibu	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/8/21	City of Manhattan Beach	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/23/21	City of Maywood	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/9/21	City of Montebello	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
	City of Monterey Park	Unpaid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
	City of Moreno Valley	Unpaid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458

**California Contract Cities Association
CITY MEMBERSHIP DUES
07/01/2021- 06/30/2022**

Membership Paid Date	City Name	Amount Invoiced	Amount Billed	Earned Revenue by Month											
				Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22
	City of Norwalk	Unpaid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
9/1/21	City of Palmdale	Paid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
7/23/21	City of Paramount	Paid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
	City of Pico Rivera	Unpaid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
9/29/21	City of Pomona	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
7/9/21	City of Rancho Mirage	Paid	\$ 2,200.00	183	183	183	183	183	183	183	183	183	183	183	183
9/1/21	City of Rancho Palos Verdes	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
7/23/21	City of Rolling Hills	Paid	\$ 1,500.00	125	125	125	125	125	125	125	125	125	125	125	125
7/23/21	City of Rolling Hills Estates	Paid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
	City of Rosemead	Unpaid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
	City of San Carlos	Unpaid	\$ 2,800.00	233	233	233	233	233	233	233	233	233	233	233	233
8/4/21	City of San Dimas	Paid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
7/29/21	City of Santa Clarita	Paid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
	City of Santa Fe Springs	Unpaid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
7/2/21	City of Signal Hill	Paid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
8/4/21	City of South El Monte	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
	City of South Gate	Unpaid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
9/22/21	City of South Pasadena	Paid	\$ 3,400.00	283	283	283	283	283	283	283	283	283	283	283	283
	City of Temple City	Unpaid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
11/18/21	City of Vernon	Paid	\$ 5,500.00				611	5,911	611	611	611	611	611	611	611
7/23/21	City of Walnut	Paid	\$ 4,400.00	367	367	367	367	367	367	367	367	367	367	367	367
8/11/21	City of West Hollywood	Paid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
	City of Westlake Village	Unpaid	\$ 3,600.00	300	300	300	300	300	300	300	300	300	300	300	300
	City of Whittier	Unpaid	\$ 5,500.00	458	458	458	458	458	458	458	458	458	458	458	458
CITY MEMBERSHIP BILLED			\$ 311,700	\$ 25,517	\$ 25,517	\$ 25,517	\$ 26,128	\$ 31,428	\$ 26,128	\$ 26,128	\$ 26,128	\$ 26,128	\$ 26,128	\$ 26,128	\$ 26,128
Summary by Month				Jul	Jul - Aug	Jul - Sep	Jul - Oct	Jul - Nov	Jul - Dec	Jul - Jan	Jul - Feb	Jul - Mar	Jul - Apr	Jul - May	Jul - Jun
2021 City Membership Billing				\$ 251,600	\$ 300,900	\$ 306,200	\$ 311,700	\$ 311,700	\$ 311,700	\$ 311,700	\$ 311,700	\$ 311,700	\$ 311,700	\$ 311,700	\$ 311,700
2021 Earned Income				\$ 25,517	\$ 51,033	\$ 76,550	\$ 102,678	\$ 134,105	\$ 160,233	\$ 186,361	\$ 212,488	\$ 238,616	\$ 264,744	\$ 290,872	\$ 316,999
2021 Deferred Income				\$ 226,083	\$ 249,867	\$ 229,650	\$ 209,022	\$ 177,595	\$ 151,467	\$ 125,339	\$ 99,212	\$ 73,084	\$ 46,956	\$ 20,828	\$ (5,299)
2021 Unpaid or Declined Memberships				\$ 106,600											

Note: Prior year members benefits' are amortized throughout the year regardless of when payment is received. Receivable and paid amounts are recognized as earned revenue. New members benefits' are amortized from the date of payment through year-end. Only paid invoices are recognized as earned revenue.

**California Contract Cities Association
ASSOCIATE MEMBERSHIP DUES
01/01/2021 - 12/31/2021**

2021 Membership Paid Date	Associate Name	Paid	Pending or Actual Invoiced	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Pr Yr Member
7/9/21	Air Products	Paid	\$ 5,000.00													N
2/8/21	ALADS	Paid	\$ 10,000.00	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	Y
	AltaMed	Unpaid	\$ 3,000.00	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	(1,250)							Y
	Alvarez-Glasman & Colvin	Unpaid	\$ 3,000.00	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	(1,250)							Y
5/3/21	Amazon	Paid	\$ 15,000.00				\$ 1,667	\$ 208	\$ 3,126	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	N
	American Beverage Association	Unpaid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	(2,083)							Y
2/23/21	Athens Services	Paid	\$ 3,000.00	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250		\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	Y
11/18/21	Balloon Council (The)	Paid	\$ 2,000.00											\$ 1,000	\$ 1,000	N
6/29/21	Best, Best & Krieger	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
2/23/21	Burrtec Waste Industries	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
	BYD Motors	Unpaid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	(1,667)								N
2/23/21	Cal Water Service	Paid	\$ 10,000.00	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	Y
1/20/21	California JPIA	Paid	\$ 15,250.00	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	Y
2/23/21	California Municipal Finance Authority	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
2/23/21	Central Basin MWD	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
2/23/21	Cerrell Associates	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
3/24/21	Citrus Pest and Disease Prevention	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
5/3/21	Climatec LLC	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
7/9/21	CR & R Inc.	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
3/24/21	Crown Castle	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
2/23/21	Dapeer Rosenblit & Litvak LLP	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
10/7/21	David Evans & Associates	Paid	\$ 2,000.00											\$ 667	\$ 667	N
7/22/21	Englander Knabe & Allen	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
	Enterprise Fleet Management	Unpaid	\$ 3,000.00	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	(1,250)							Y
2/10/21	HDL Companies	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
	Illumination Foundation	Unpaid	\$ 3,000.00	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	(1,250)							Y
3/24/21	Independent Cities Finance Authority	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
6/30/21	Industry Business Council	Paid	\$ 2,000.00						\$ 1,000	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	N
1/27/21	Interwest Consulting Grp.	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
3/24/21	Kosmont & Associates	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
6/30/21	Lifelong Learning Administrative Corporation	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
7/9/21	Los Angeles County Board of Supervisors	Paid	\$ 10,000.00							\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	N
9/29/21	Metropolitan Water District	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	(2,083)							Y
2/23/21	Nationwide Environmental Services	Paid	\$ 3,000.00	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	Y
	Net Monastery, Inc.	Unpaid	\$ 1,000.00										\$ 333	\$ 333	\$ 333	N
7/12/21	NHA Advisors	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
8/3/21	Nixon Peabody LLP	Paid	\$ 2,000.00							\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	N
11/8/21	North Star Alliance	Paid	\$ 2,000.00											\$ 1,000	\$ 1,000	N
	PacificWest Energy Solutions	Unpaid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	(833)							Y
	PepsiCo.	Unpaid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	(833)							Y
	PPOA	Unpaid	\$ 3,000.00	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	(1,250)							Y
6/30/21	Republic Services.	Paid	\$ 3,000.00	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	Y
	Reyes Coca-Cola Bottling	Unpaid	\$ 7,500.00	\$ 625	\$ 625	\$ 625	\$ 625	\$ 625	(3,125)							Y
3/24/21	Richards, Watson & Gershon	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
	SAFEbull, LLC	Unpaid	\$ 2,000.00	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	(1,000)							Y
	SILVER & WRIGHT LLP	Unpaid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	(1,833)							Y
9/14/21	Six Heron	Paid	\$ 1,000.00								\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	N
7/9/21	Southern California Association of Governments	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
12/30/20	Southern California Edison	Paid	\$ 15,000.00	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	Y
2/23/21	Southern California Gas Company	Paid	\$ 15,000.00	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	Y
5/12/21	Spectrum/TimeWarnerCable	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
11/12/2020	Starbucks	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
	Stifel, Nicolaus & Company	Unpaid	\$ -	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	(2,083)							Y
2/23/21	TNT Fireworks	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
01/28/2021	Townsend Public Affairs, Inc.	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
6/25/21	Transtech Engineers	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
2/23/21	Upper San Gabriel Valley Water Dist	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
	Urban Futures	Unpaid	\$ -	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	(833)							Y
	Valley Vista Services	Unpaid	\$ -	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	(833)							Y
09/08/2021	Verizon	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	(2,083)			\$ 1,667	\$ 1,667	\$ 1,667	\$ 1,667	Y
	Waste Management	Unpaid	\$ 3,000.00	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	(1,250)							Y
	Waste Resources Inc	Unpaid	\$ -	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	(1,250)							Y
2/23/21	Water Replenishment District (WRD)	Paid	\$ 15,000.00	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	Y
	West Basin MWD	Unpaid	\$ -	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	(833)							Y
9/29/21	West Coast Arborist, Inc.	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
10/26/2020	Western States Petroleum Association	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
5/3/21	WGC(The Willdan Group of Companies)	Paid	\$ 5,000.00	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	\$ 417	Y
3/24/21	Williams Data Management	Paid	\$ 2,000.00	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	Y
	Wolf & Company, Inc	Unpaid	\$ -	\$ 167	\$ 167	\$ 167	\$ 167	\$ 167	(833)							Y

ASSOCIATE MEMBERSHIP BILLED - 278,500 21,075 21,075 21,075 22,742 19,200 (8,662) 19,583 19,983 20,233 **22,900** 24,900 24,900

Summary by Month Jan Jan - Feb Jan - Mar Jan - Apr Jan - May Jan - Jun Jan - Jul Jan - Aug Jan - Sep Jan - Oct Jan - Nov Jan - Dec

California Contract Cities Association
ASSOCIATE MEMBERSHIP DUES
01/01/2021 - 12/31/2021

2021 Membership Paid Date	Associate Name	Paid	Pending or Actual Invoiced	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Pr Yr Member
	2021 Associate Membership Billing		\$	230,500	\$ 230,500	\$ 230,500	\$ 230,500	\$ 230,500	\$ 232,500	\$ 252,500	\$ 271,500	\$ 275,000	\$ 278,500	\$ 278,500	\$ 278,500	
	2021 Credit Memos		\$	-	\$ -	\$ -	\$ -	\$ -	\$ (118,500)	\$ (118,500)	\$ (118,500)	\$ (118,500)	\$ (118,500)	\$ (118,500)	\$ (118,500)	
	2021 Earned Income 6 mo FY 20-21		\$	21,075	\$ 42,150	\$ 63,225	\$ 85,967	\$ 105,167	\$ 96,505	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	2021 Earned Income 6 mo FY 21-22		\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,583	\$ 39,567	\$ 59,800	\$ 82,700	\$ 107,600	\$ 132,501	
	2021 Deferred Income (Unearned)		\$	209,425	\$ 188,350	\$ 167,275	\$ 144,533	\$ 125,333	\$ 135,995	\$ 232,917	\$ 231,933	\$ 215,200	\$ 195,800	\$ 170,900	\$ 145,999	
	2021 Unpaid or Declined Memberships	\$	41,500													

New member unpaid pledges - not amortized until paid

Prior year members benefits' are amortized and recognized as earned income from the start of the calendar year regardless of payment date.

New members' benefits' are amortized from the date of payment through year-end. New member revenue is recognized as earned when the invoice is paid.